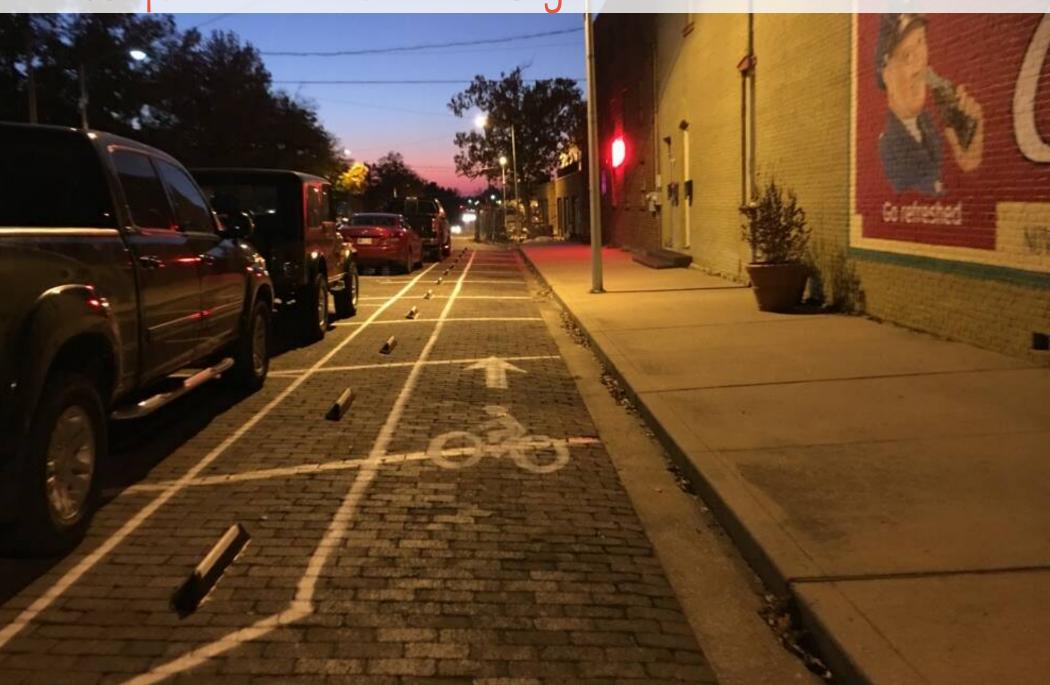
# Getting Things Done...Now! NJ Complete Streets Summit Tony Garcia



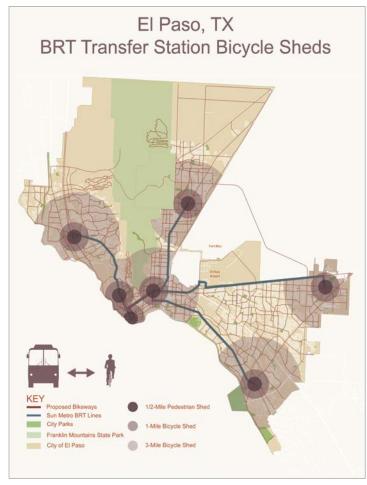


## Better Streets, Better Places

- Transportation Planning
- Placemaking + Tactical Urbanism
- Architecture
- Public Outreach
- Training | Workshops









**Existing** 

**Automobile Space: 80%** 

People Space: 20%



**Proposed** 

**Automobile Space: 50%** 

People Space: 50%





## This is where it all started



 Search P

○ Visit Miami Beach — Come See Our Parking Garages

New Metrorail Train Cars Remain within the Cone of Silence

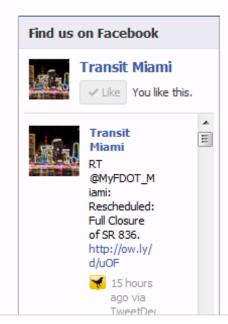
## Action Alert: MDX Expansion Plan Review

by COMMUNITY COMMENTARY on JANUARY 24, 2012 · 2 COMMENTS

Do you love the Everglades? If so, then come to a meeting tonight.

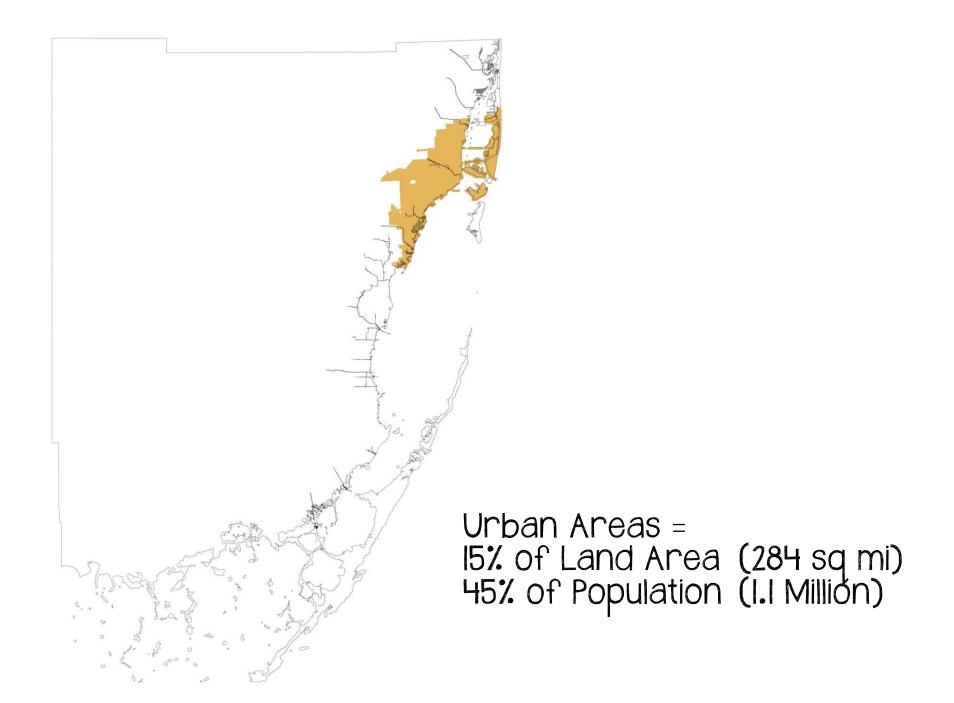


Miami Dade Expressway Authority plans to use money from existing toll





## WE NEED BETTER TRANSIT NOW!



## This is what was promised in 2002

### COUNTY

### County Transportation Expansion Question

Shall the County implement the People's Transportation Plan including: Plans to build rapid transit lines to West Dade, Kendall, Florida City, Miami Beach and North Dade; expanding bus service; adding 635 buses; improving traffic signalization to reduce traffic backups; improving major and neighborhood roads and highways, including drainage; and funding to municipalities for road and transportation projects by levying a ½ percent sales surtax whose proceeds will be overseen by the Citizen's Independent Transportation Trust?

YES 134



NO 135 (



This is what we got \$2B + 10 yrs later











## Lessons In Iterative Design

- 2009 3-day pop-up plaza, with lawn chairs
- 2010 Pilot plaza with paint and temporary materials
- 2012 Iterate design, evaluate outcomes, move forward with permanent design
- 2014 Permanent plaza construction underway
- 2015 Project Complete!

## Great Recession



## Low Trust in government



### Public Trust in Government: 1958-2014

Public trust in the government remains near historic lows, although somewhat higher than during the October 2013 government shutdown. In a survey conducted in February 2014, 24% said they trust the government in Washington always or most of the time.

Explore public attitudes towards the federal government over time and compare the data with other key national indicators, such as consumer sentiment, the unemployment rate and changes within the elected leadership.

Trust	Just about always / most of the time	100	Ese nhower	Kennedy	phnson	Nixon	Pord	C rain	<b>Reaga n</b>	G.H.W. Bush	Clinton	G.W. Bush	Овата
Distrust	Some of the time / never		£		7					E.		o	
Trust by Party	Just about always / most of the time				/							:.	
Satisfaction	Satisfied with the state of the nation	50					\ .		jvn	i. 1		An.	
Confidence	Consumer sentiment						بم	, v		. 1/	My	1. N. J.	·
Unemployment	Monthly rate										îù.		4; <del>] -</del> vi
Incumbent Losses	Number of House incumbents defeated	0	196	50	•	1970	•	198	0	1990	200	0	2010





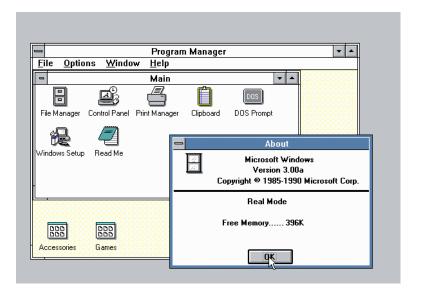
## Public planning process broken

- (too) large scale aka. "Silver Bullet"
- Lack of transparency
- One way / static input
- Inflexible / Not results oriented



## Expectation of progress + innovation

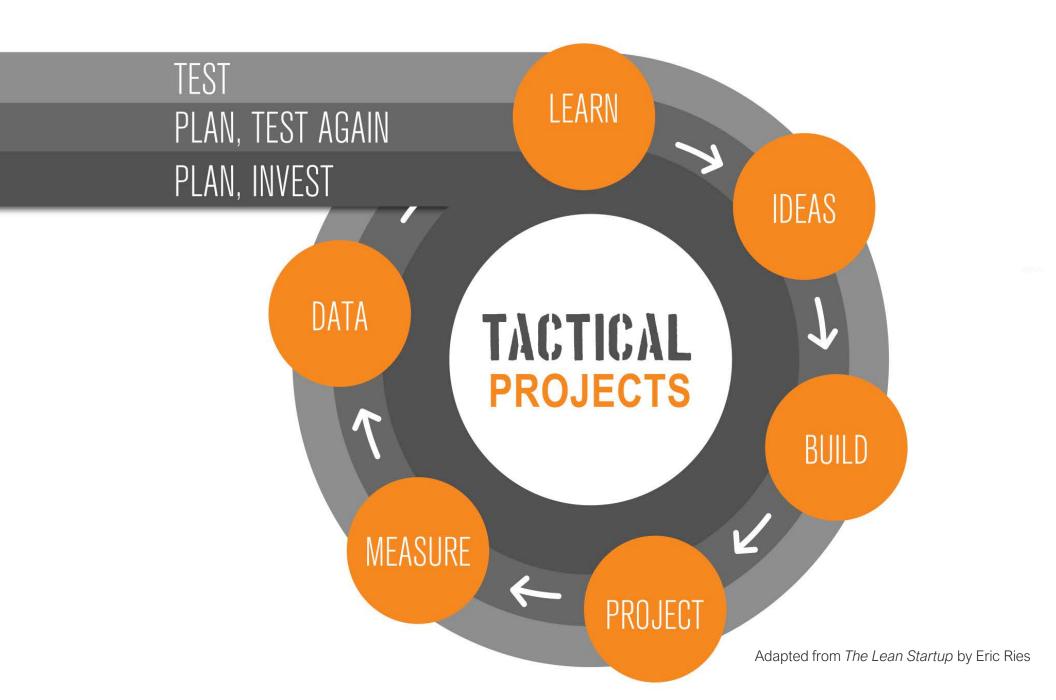
- We expect software + products will always get better.
- We are willing to tolerate imperfections; in fact these are expected.







# BUILD, MEASURE, LEARN



## The Tactical Urbanism Spectrum

UNSANCTIONED

SANCTIONED

### CONDITIONS FOR AN UNSANCTIONED PROJECT

- » Intervention is smaller in scale
- » There are few if any organizational champions
- » Leaders aren't willing to address existing plans, policies, project delivery protocols with action
- » Can't find a way to utilize the system
- » City/entities will not help obtain/expedite permits, traffic contro plans etc.

### CONDITIONS FOR A SANCTIONED PROJECT

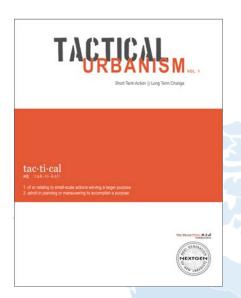
- » Intervention is larger in scale
- » You have identified organizational champion(s)
- » There are existing plans and/or policies that city leaders want to address with action
- » There are ways to use the system creatively
- » City/entities will help obtain/expedite permits, traffic control plans etc.

In Planning by Doing, Gehl Studio created a Scope Compass, providing another way to outline how a project could be positioned within the spectrum of sanctioned to unsanctioned, and across the axes of time intervals, from short-term to long-term. To read more in the Planning by Doing document, visit: bit.ly/GehlPlanningbyDoing

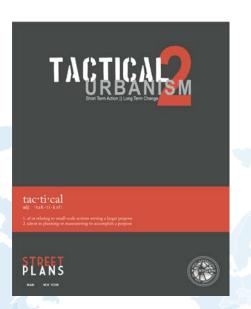




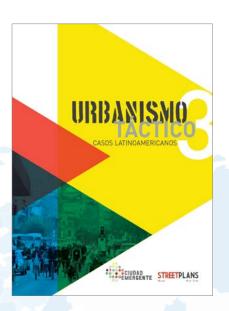




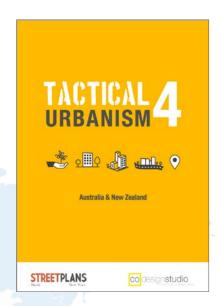
2011 - North America



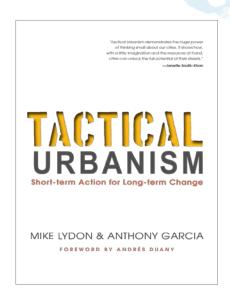
2012 - North America



2013- South America



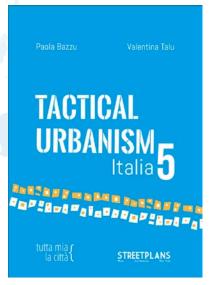
2014 - AUS / NZ



2015 - Book



2016 - North America



2017 - Italy

tacticalurbanismguide.com

## THANK YOU

### To our funders:

John S. and James L. Knight Foundation

### For review support:

National Association of City Transportation Officials (NACTO), the Vision Zero Network, People for Bikes, Team Better Block, and Rick Chellman, P.E.

### To our project partners and the many practitioners who provided information through interviews, emails, or phone calls:

Robin Abad | Urban Designer & Planner, San Francisco Planning Dept. | San Francisco, CA Michael Andersen | Staff Writer, PeopleForBikes | Portland, OR

Janet Attarian | Livable Streets Director, Chicago DOT (Former) | Chicago, IL

Nate Baird | Mobility Officer, Long Beach Public Works | Long Beach, CA

Ariel Ben-Amos | Green Infrastructure Partnership Manager, Transportation, Philadelphia Water Dept. | Philadelphia, PA

Rob Berry | Partner, Berry & Linné | Los Angeles, CA

Rachael Bronson | Associate City Planner, City & County of Denver | Denver, CO

Seth Budick | Manager, Policy & Research, University City District | Philadelphia, PA

Dave Campbell | Advocacy Director, Bike East Bay | Oakland, CA

Lee Crandell | Executive Director, Lakeview Chamber of Commerce | Chicago, IL

Jessica Cronstein | Urban Designer, NYCDOT | New York, NY

Ray Dang | Graphic Designer, Los Angeles County MTA | Los Angeles, CA

John DeVito | Technical Sales Rep, GAF | Martinez, CA

 $Laura\ Dierenfield\ |\ Active\ Transportation\ Program\ Manager,\ City\ of\ Austin\ |\ Austin,\ TX$ 

Monica Diodati | Communications Director, Team Better Block | Dallas, TX

Dan Emerine | Senior Transportation Planner, DC Office of Planning | Washington D.C.

Nick Falbo | Senior Planner, Alta Planning + Design | Portland, OR

Cara Ferrentino | Transpo. Systems Policy Manager, City of Philadelphia | Philadelphia, PA

Nat Gale | Principal Project Coordinator, LADOT | Los Angeles, CA

Elizabeth Gallardo | Assistant Project Coordinator, City of Los Angeles | Los Angeles, CA Shari Glickman | City Planner/Project Manager, Public Space Unit, NYCDOT | New York, NY

Michael Goodno | Bicycle Program Specialist, DDOT | Washington D.C.

Colin Harris | Engineering Associate, Alta Planning + Design | Minneapolis, MN

Doug Hausladen | Director of Transportation, City of New Haven | New Haven, CT

Nate Hommel | Director of Planning & Design, University City District | Philadelphia, PA

Ethan Hutchings | Manager of Operations, City of New Haven | New Haven, CT

Andrew Howard | Partner & Project Manager, Team Better Block | Dallas, TX

Vanessa Irizarry | Coordinating Planner, Chicago DOT | Chicago, IL

David Isaacs | Regional Sales & Support Manager, Ennis-Flint | New York, NY

Ryan Johnson | Senior Planner, Alta Planning + Design | Los Angeles, CA

Bryan Jones | Principal, Alta Planning + Design | San Diego, CA

Daveed Kapoor | Director, Utopiad.org | Los Angeles, CA

Matt Lasky | Project Manager, SFMTA | San Francisco, CA

Nicole Losch | Transportation Planner, City of Burlington | Burlington, VT

Craig MacPherson | Sybertech Waste Reduction Ltd | White Rock, Canada  $\,$ 

Emily Morishita | Senior Designer, Hunt Design | Los Angeles, CA

Anna Martin | Traffic Engineer, City of Austin | Austin, TX

Ryan McCann | Policy and Outreach Manager, BikeDenver (former) | Denver, CO

Joshuah Mello | Chief Transportation Official, City of Palo Alto | Palo Alto, CA

Alyse Nelson | Strategic Advisor, Seattle DOT | Seattle, WA

Lilly O'Brien | Program Manager, LA Great Streets Initiative, Office of Mayor Eric Garcetti | Los Angeles, CA

Brian Oh | Transportation Planner, City of Los Angeles | Los Angeles, CA

Stephen T. Patchan | Senior Planner, Active Transportation, SCAG | Los Angeles, CA

Max Podemski | Planning Director, Pacoima Beautiful | Los Angeles, CA

Dan Raine | Senior City Planner, City & County of Denver | Denver, CO

Jason Roberts | Partner & Co-Founder, Team Better Block | Dallas, TX

Matt Roe | Designing Cities Director, NACTO | New York, NY

Jay Ruegner | Western U.S. Regional Sales Manager, PEXCO | Boise, ID

John Paul Schaffer | Program Director, Livable Memphis | Memphis, TN

Craig Schulz | Technical Sales/Design Engineer, PEXCO | Tacoma, WA

Shahram Shariati | Project Manager & Transportation Engineer, SFMTA | San Francisco, CA

Krysia Solheim | Owner, Viosimo | New Haven, CT

Andrew Stober | VP Planning/Economic Dev., University City District | Philadelphia, PA

Matt Vander Sluis | Program Director, Greenbelt Alliance | San Francisco, CA

Jason Van Driesche | Deputy Director, Local Motion | Burlington, VT

Randy Wade | Director of Pedestrian Projects, NYCDOT | New York, NY

Valerie Watson | Transportation Planning Associate II, LADOT | Los Angeles, CA

Eric Widstrand | City Traffic Engineer, City of Long Beach | Long Beach, CA

Nathan Wilkes | Engineer, City of Austin | Austin, TX

Bob Wilson | CFO, Statewide Striping | Parsippany, NJ

Cliff Wilson | Director of Operations, Statewide Striping | Parsippany, NJ

 $\label{thm:lower} \mbox{Howard Wu, AICP | Associate Transportation Civil Engineer, City \ of Seattle | Seattle, WA}$ 

## Project Delivery Spectrum

### **BikeNWA**



**EVALUATION** 











### PUBLIC INPUT PUBLIC ACTION

- very low budget (< \$10,000)
- short timeline (< 1 week)
- Citizen led

- low budget (< \$100,000)
- Short timeline (6 mo – 1 yr)
- developer, nonprofit, gov't

### STEWARDSHIP

- modest budget
- (>\$200,000)
- extended timeline (1-3 yr)
- gov't led



**Typical Dimensions:** Available in 3 and 5" length sizes, Requires 1.5ft of width for buffer area.

**Estimated Cost:** \$40-50 per unit, depending on size and quantity ordered.

**Overview:** Low, mountable plastic bump that can be used to achieve a curb-like barrier effect.

Demo (1 day-1 wk.)

▶ Pilot (1 month - 1 yr.)

► Interim (1-5 yrs.)

### **Recommended Applications and Installation**

▶ Bike Lanes: Place cones along edge of lane, 1 every 5-8 ft. Installation does not require specialized equipment. Simply drill holes and install. A team of three people can install about 100 meters in a day. The product's pre-sunk bolt holes can accommodate anchors of various sizes.

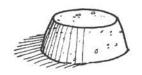
### **Tips and Considerations**

- » Easily Installed and removed.
- » Durable and mountable for emergency vehicles, city service vehicles, etc.
- » Minimal/no stormwater obstruction.
- » Set armadillos at an angle to allow cyclists to cross barrier if necessary.
- » Low visual profile can lead to a decreased perception of safety for people walking or biking.
- » Manufacturer recommends using mechanical anchors with chemical adhesives. Plastic mechanical anchors are not recommended.

### **Potential Sources**

» Purchase from traffic control or construction equipment suppliers.

### CONCRETE "TURTLE" BUMPS



Typical Dimensions: Require 1.5 ft. of width.

Estimated Cost: \$3-5/ft. (\$15k-\$30k/lane, per mile)

**Overview:** Often used as barrier near light rail tracks, these low, mountable bumps can be used to achieve a curb-like barrier effect.

Demo (1 day-1 wk.)

▶ Pilot (1 month - 1 yr.)

► Interim (1-5 yrs.)

### **Recommended Applications and Installation**

- ▶ Bike Lanes: Place cones along edge of lane, 1 every 5-8 ft. Affix to pavement using chemical adhesives such as epoxy.
- ▶ Curb Extensions and Plazas: May be combined with planters or other barrier elements to define the edge of a plaza or curb extension. Affix to pavement using chemical adhesives such as epoxy.

### **Tips and Considerations**

- » Note that installation/set time will be impacted by weather and temperature. Buttons should be allowed to fully set before sustaining any impact.
- » Durable and mountable for emergency vehicles, city service vehicles, etc.
- » Minimal/no stormwater obstruction.
- » Low visual profile can lead to a decreased perception of safety for people walking or biking.

### **Potential Sources**

» Purchase from traffic control or construction equipment suppliers.

## Why Tactical Urbanism?

- ✓ Expedite delivery of public benefits.
- ✓ **Test a program, project or plan** before investments are made.
- ✓ Allow people to **physically experience alternative options.**
- ✓ Widen public engagement from real-world users.



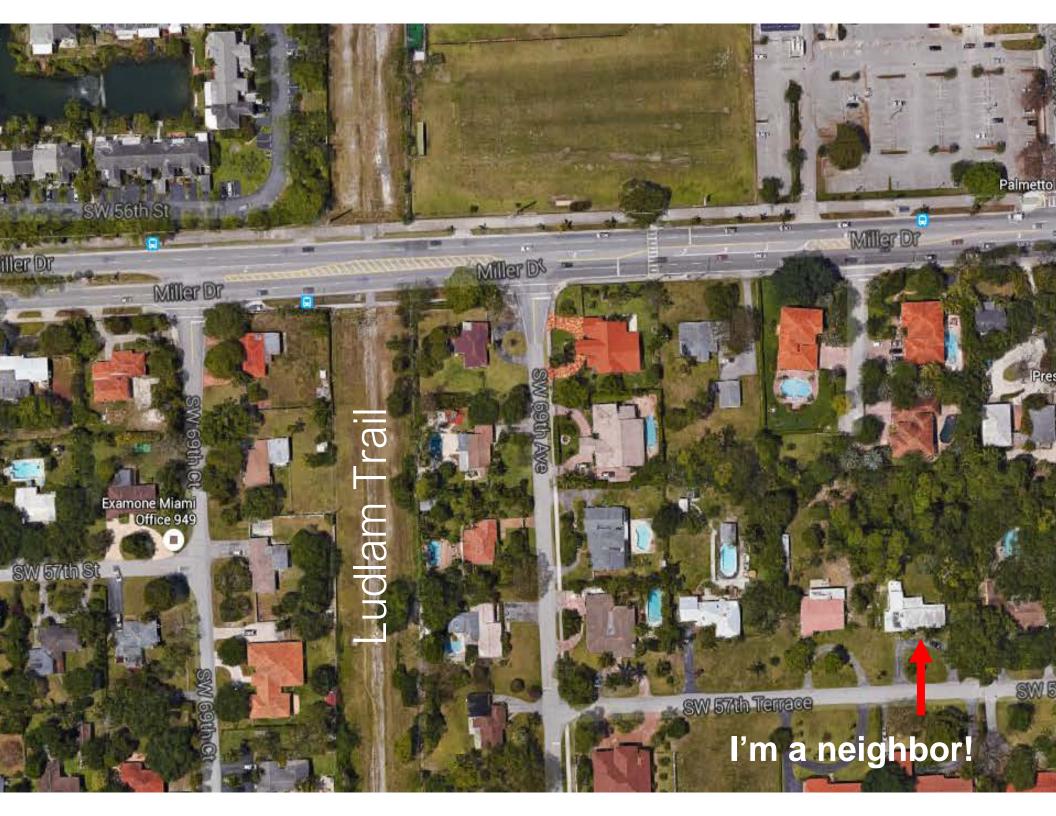




I. Widen Public Engagement + Accelerate Public Benefits

Ludlam Trail Case Study





## A Public Hearing is not a Public Process

### MIAMI-DOCO

**Ludlam Trail Corridor Charrette • Follow-Up Presentation** 

The community is invited to see the results of the recent Ludlam Trail Corridor public workshops.

District 6
Commissioner Rebeca Sosa

Thursday, April 23 at 6:00 pm

West Miami Middle School 7525 Coral Way Miami, FL 33155

The study area for District 6 includes the FEC Railroad Corridor from Blue Lagoon (NW 7th St.) to Bird Road (SW 40th St.). District 7
Commissioner Xavier L. Suarez

Wednesday, April 29 at 6:00 pm

South Miami Senior High School 6856 SW 53rd St. Miami, FL 33155

The study area for District 7 includes the FEC Railroad Corridor from Bird Road (SW 40th St.) to the Snapper Creek Expressway (SR 878).

For more information, please call: 305-375-2513

Multiple members of individual community councils may be present. These events are free and open to the public.

For sign language interpreter services and for materials in accessible format,

call Alain Donderiz at 305-372-6779 five days in advance.

For legal ads online, go to: http://legalads.miamidade.gov

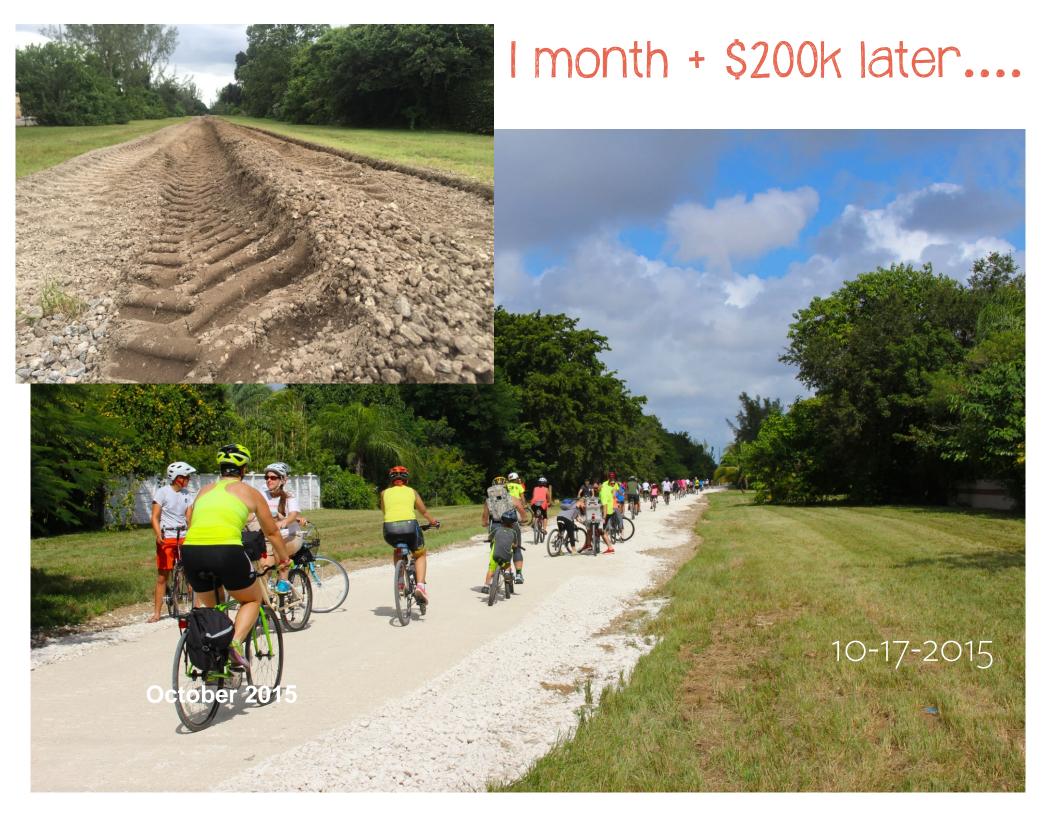
## The public speaks











## What a difference a year makes!







## Bike NWA

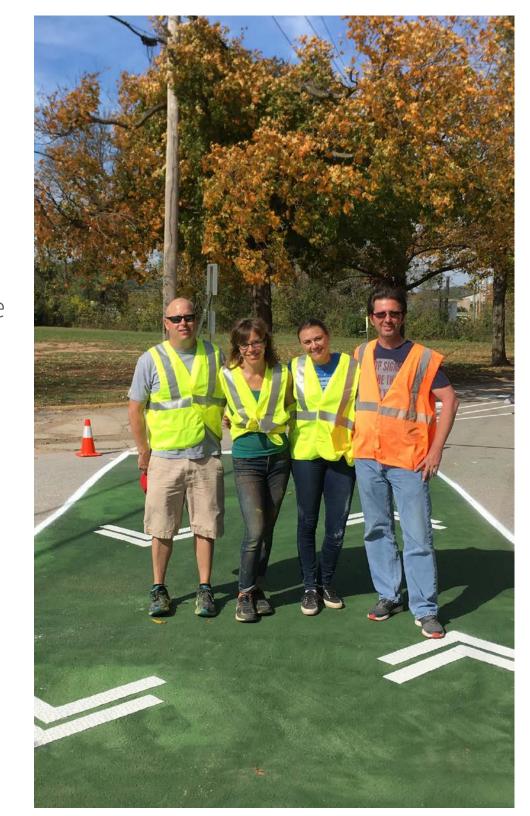
- 3 cities, 2 months!
- \$30,000 material budget
- 1 month duration
- Project Goals
  - Test bikeway types + materials
  - Build protected bikeways
  - Bikeway education
  - Building relationships + local capacity



## So you have an idea? Assemble your Core Project Team

## **PRO Tips**

- ✓ The core project team must include community partners. Cannot be exclusively consultants and city staff!
- ✓ Your team should have political cover; look for a high ranking champion.
- Core project team members should be in regular contact (these are your new best friends).



## 4 Main elements of TU Project Planning

- Communication (Branding + Public Outreach)
- Planning (Site Plan + Install Plan)
- Build (Procurement + Equipment)
- Evaluation (Data collection + Surveys)

# Communication

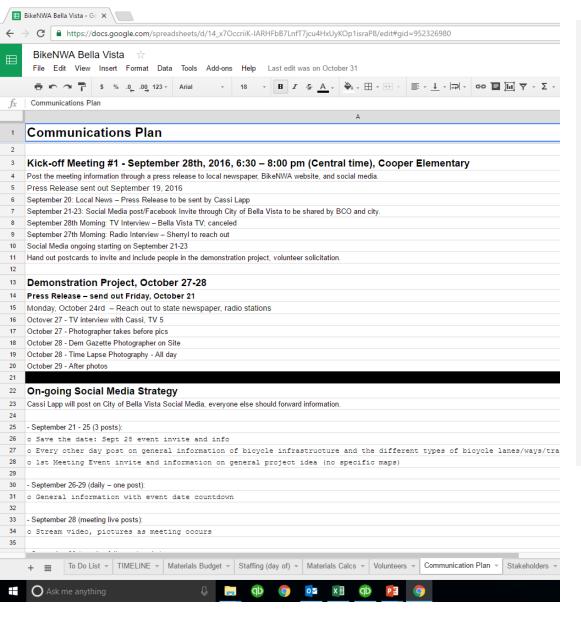
Project Branding

Digital Communications

Public Outreach

Media Outreach

## Start with a communication plan



### **PRO Tips**

- ✓ Communications plan includes:
  - ✓ Dates for Media outreach
  - ✓ Dates for Public outreach
- ✓ Talk to folks who already have media connections + outlets.
- ✓ Rely on partners to spread the word and make connections

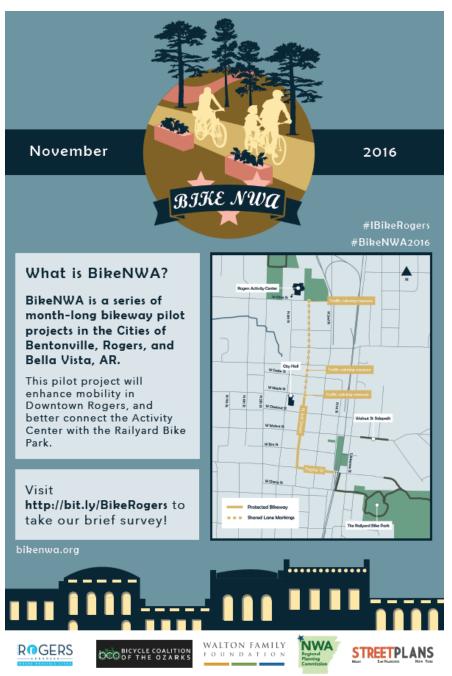
# Project Branding







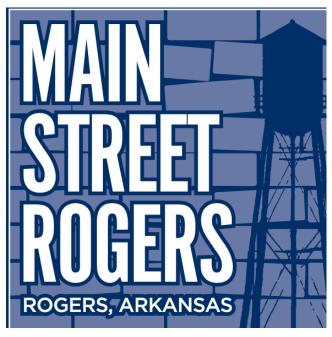




# Digital Communication



# Look for partners!









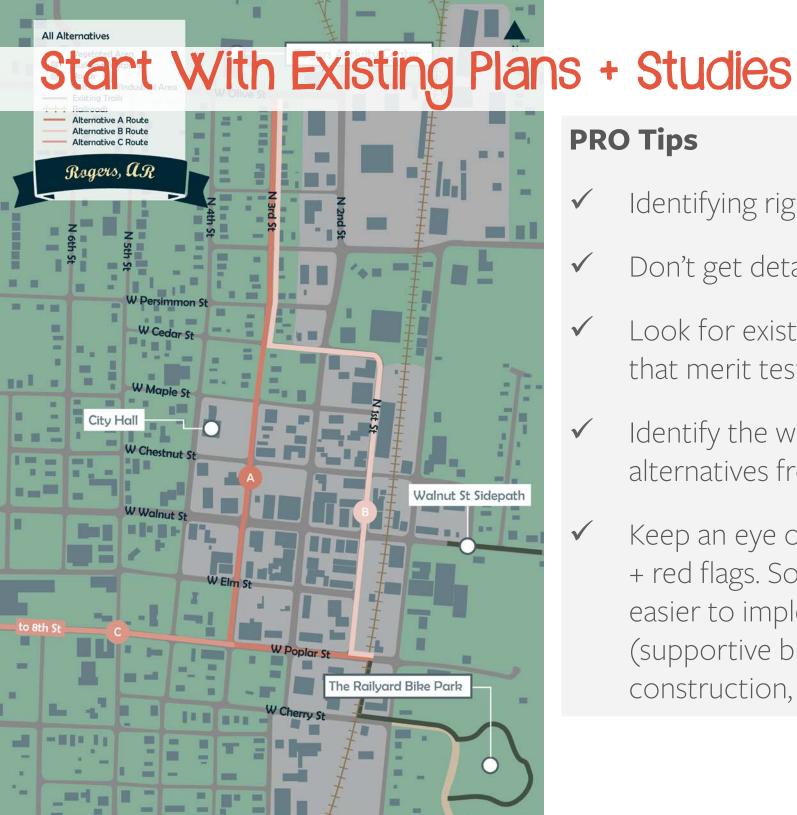
- Non-profits
- Downtown Associations
- Neighborhood associations
- BID
- Relevant industry partners
- Tourism Board
- Chamber of Commerce
- Local businesses

# Planning

Site Planning

Install Planning

Programming\*



- Identifying right project is key
- Don't get detailed yet
- Look for existing plans /studies that merit testing
- Identify the widest number of alternatives from the start
- Keep an eye on constructability + red flags. Some projects are easier to implement than others. (supportive businesses, ease of construction, politics...etc.)

Share plans early +often with Public







- ✓ Hash out site plan ideas IRL
- ✓ Identify champions, volunteers, sponsors
- ✓ Leave meetings with homework for you and public





Talking to People We Don't Normally Talk To





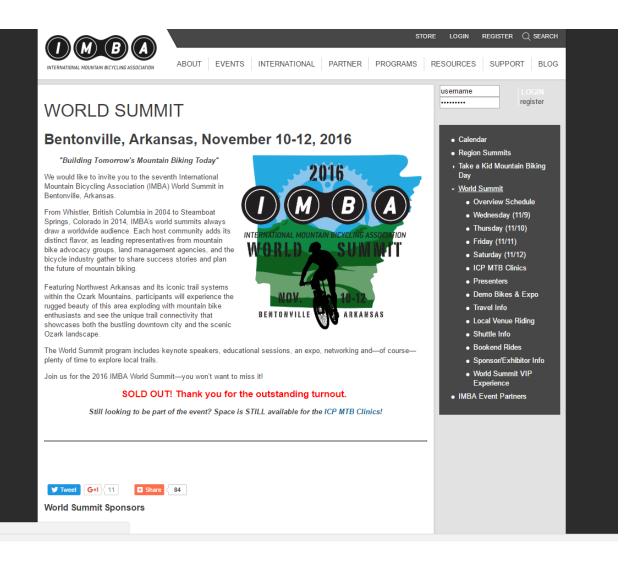


### Develop a site plan...



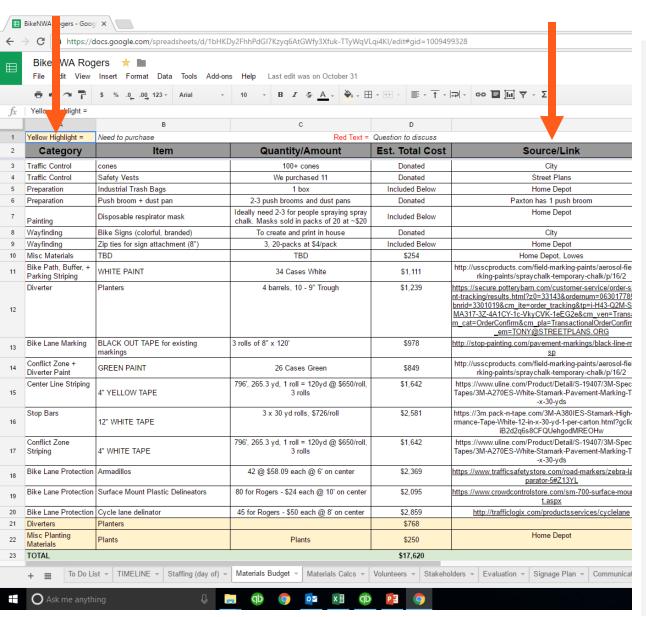
- ✓ Include typical dimensions
- ✓ Note materials + instal notes
- ✓ MUTCD Sign locations
- ✓ More clarity here means a smooth procurement process.

# Setting the Date



- ✓ Set a date early and stick with it! (Blackmail yourself)
- ✓ Look at the event calendar and leverage existing events (i.e., opening of trail, IMBA).
- ✓ Be aware of events that may impact your build.
- ✓ Pay attention to the weather. Have a contingency plan.

# 3-4 weeks out - Detailed Budget

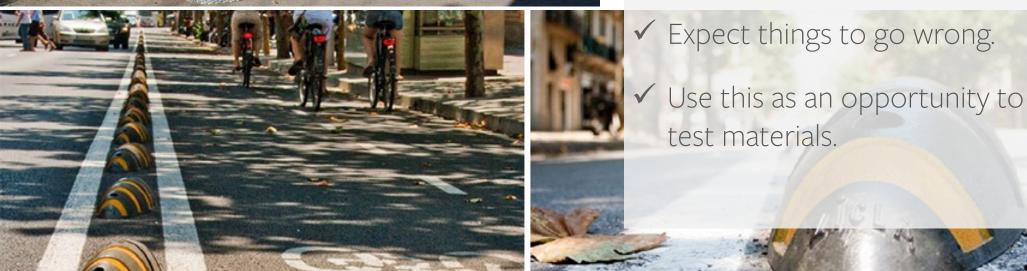


- ✓ Identify materials storage location early.
- ✓ Make sure you have access to storage for build day.
- ✓ Include a removal plan for everything.
- ✓ Identify stewardship of materials after project.
  Who will take care of removal and storage of items post-build?

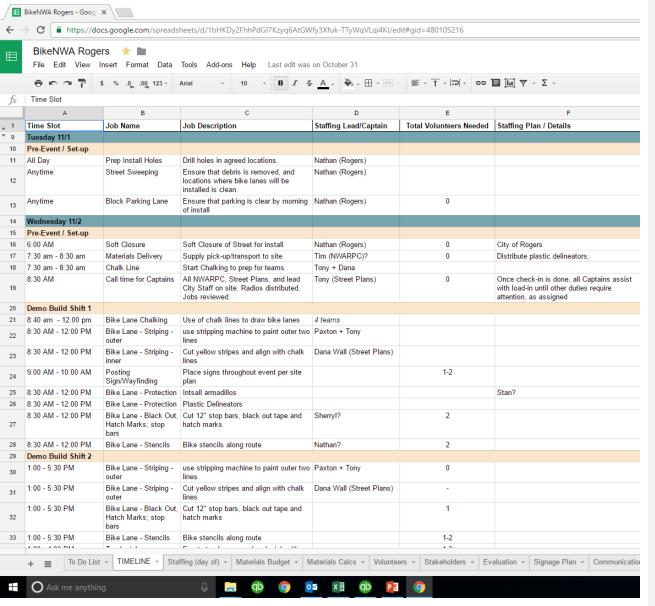
# Choosing the right materials



- ✓ Consider durability How long can the materials stay in the ground?
- ✓ Donated materials work for some items.
- ✓ Be mindful of long lead times for bulk/special orders.



# 2-3 weeks out - Build Day Schedule



- ✓ The team should have one captain. The person who is directing work and knows all.
- ✓ Designate activity captains. Practice makes perfect!
- ✓ Set up should happen in the days before. Blocking lanes, parking, prelim install can all happen prior.
- ✓ Know when to hold 'em and when to fold 'em. Be realistic about resources.

# Evaluation

# Surveys

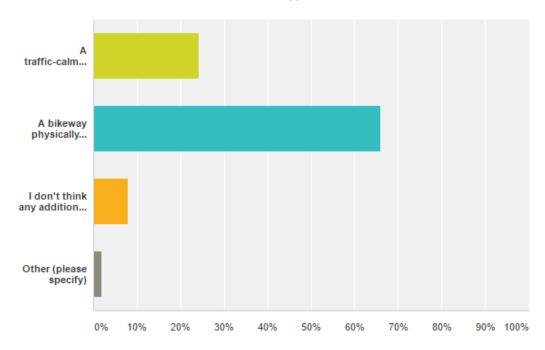


- ✓ Get data early on for:
  - ✓ Traffic volumes + speeds
  - ✓ Bike/Ped Counts
- ✓ Use Intercept surveys both digital + paper to get
- ✓ Make sure you get actual users, and not trolls.

### What we learned

# What type of cycling facility would you like to see connect the Crystal Bridges Trail, the Bentonville Square, and the Downtown Trail?





Answer Choices	Responses -
A traffic-calmed, slow speed street shared by people driving, walking, and cycling.	<b>24.24</b> % 40
A bikeway physically protected from moving traffic with a barrier.	66.06% 109
I don't think any additional cycling or traffic-calming facilities are needed at this time.	<b>7.88</b> % 13
Other (please specify) Responses	1.82% 3
otal	165

"Absolutely I'd like a stronger/permanent connection. The option for using Cherry St instead of Poplar between 1st and 3rd is not given below. That is the route I think would be safest, most direct and the best overall option. Glad to have the experiment and hope you get a lot of feedback."

Documenting the Project **PRO Tips** ✓ Get creative with locations! ✓ Look for aerial shots from local buildings, cranes. ✓ Don't forget about time

lapse photography and drone footage.

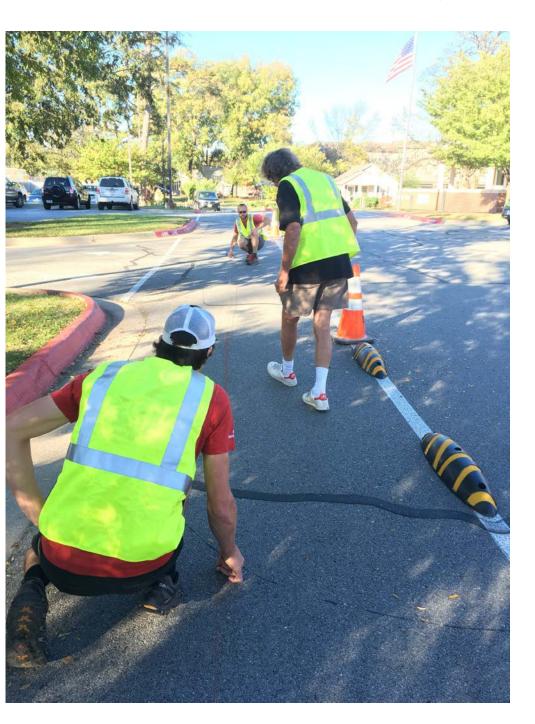
✓ Think about how the photos with build out plan when positioning shots.

# The Build!

# Putting it all together



### Draw + measure first





- ✓ Critical first step measure + chalk out lines - this time saver will make everything else move smoothly.
- ✓ Expect variations from the site plan.

Installing protective barriers

### **PRO Tips**

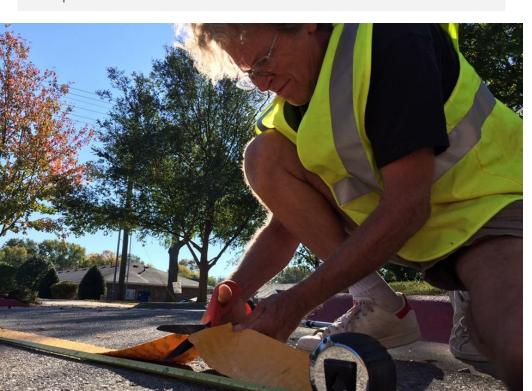
✓ Some devices will need to be drilled, others can be glued. Gorilla Glue works wonders!



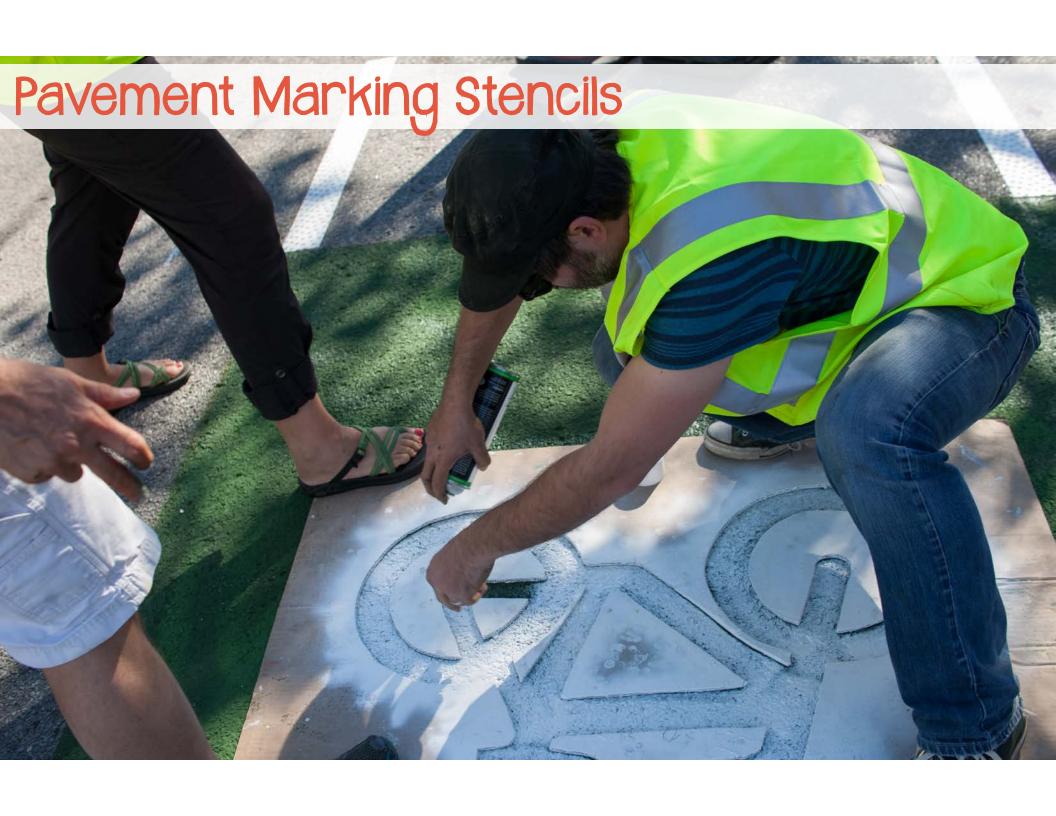


# Lay down tape and striping

- ✓ Use a striping machine for easy, straight lines.
- ✓ Depending on project duration, you may want to change the type of paint used. Some are more permanent than others.







# Bring out Your Politicians



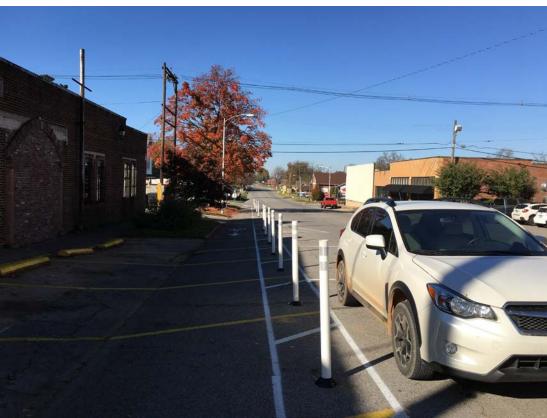
Testing Materials + Types







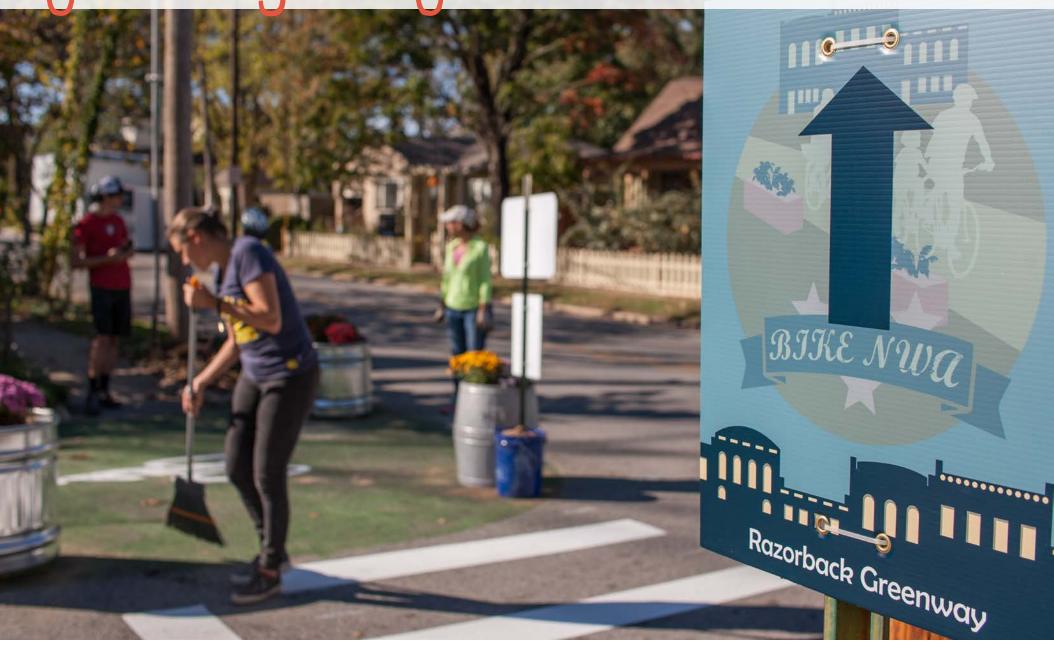








Signs = wayfinding, educational, MUTCD



# There will be adjustments and follow-up...



Tim's Car!

# They still don't get it...



Media Contact:

Patrice Gillespie Smith, Neat Streets Miami <u>qsp109@miamidade.qov</u> 305-755-7801

### Mayor Gimenez to build Complete Streets demonstration project after county-wide civic leaders forum with transportation innovator Gabe Klein

MIAMI (January 19, 2016) — On the heels of the Safer Streets Forum with 75 elected officials and key transportation leaders, Miami-Dade Mayor Carlos A. Gimenez announced the County would build a Complete Streets demonstration project to highlight the benefits of designing streets for all modes of transportation and all users.

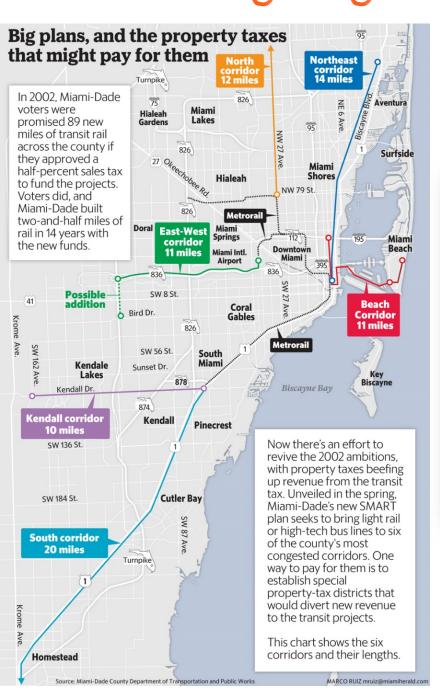
"Forward looking communities are those that plan for everyone, whether you are getting around on two feet, two wheels or more wheels," said Mayor Gimenez. "To enhance walking and biking opportunities in Miami-Dade, I am committed to implementing a Complete Streets demonstration project this year. From this effort, I am confident we will learn how to move more people through our streets and increase mobility for all."

In an effort to tackle the critical problem of bicyclist and pedestrian safety in Miami-Dade, public officials gathered last week at University of Miami Medical School for a presentation and panel discussion led by Gabe Klein, author of Start-Up City and former transportation director for both Chicago and Washington, D.C. Klein's visit was underwritten by the John S. and James L. Knight Foundation and The Miami Foundation and coordinated with the Miami-Dade Local Action Team for Safer People, Safer Streets (LAT).

"Reshaping Greater Miami's streets into multimodal corridors is a major step toward improving local transit," said Javier Alberto Soto, president and CEO of The Miami Foundation. "It's exciting to see Mayor Gimenez and Miami-Dade County use national best practices to create much-needed solutions here in our community."

"In addition to the clear safety benefits, this project signals a recognition by Mayor Gimenez and the county that a more

## Here we go again...another silver bullet



Agenda Item 6.B.7 ADD-ON

#### MPO RESOLUTION #26-16

RESOLUTION ENDORSING THE STRATEGIC MIAMI AREA RAPID TRANSIT (SMART) PLAN AND DIRECTING THE MPO EXECUTIVE DIRECTOR TO WORK WITH THE METROPOLITAN PLANNING ORGANIZATION FISCAL PRIORITIES COMMITTEE TO DETERMINE THE COSTS AND POTANTIAL SOURCES OF FUNDING FOR PROJECT DEVELOPMENT AND ENVIRONMENT STUDY FOR SAID PROJECTS

WHEREAS, in 2002, the electors of Miami-Dade County approved the imposition of a one-half percent surtax with the purpose of improving, among other things, mass transit within the County through the People's Transportation Plan; and

WHEREAS, the People's Transportation Plan included eight rapid transit corridors located throughout Miami-Dade County; and

WHEREAS, on February 16, 2016, the MPO Governing Board unanimously approved a policy to set as highest priority for this community the advancement of Rapid Transit Corridors and transit supportive projects in Miami-Dade County; and

WHEREAS, the Metropolitan Planning Organization Transit Solutions Committee has, over the past several months, received and considered input from transportation partner agencies, elected officials, and the public at large; and

WHEREAS, the Metropolitan Planning Organization Transit Solutions Committee has reviewed the

## Miami-Dade Quickbuild Program Trojan Horse Strategy

ransportation/quick-build-program.asp Search Departments Government Employees Visitors Calendar Transparency Last Visited » Quick-Build Program Transportation and Public Works Quick-Build Program Transit The Miami-Dade Transportation Quick-Build Program is a County effort that provides funding and technical assistance to anyone who wants to make short-term, low-cost transportation improvements to their neighborhood. Funding **Public Works** for this program is provided by a grant awarded to the non-profit Green Mobility Network by the New York City-based non-profit, Transit Center. For-Hire Transportation Quick-Build projects are based off of the project delivery process called Tactical Urbanism, coined by Miami-based, urban planning/design firm The Street Plans Collaborative. Quick-Build Program By using the Tactical Urbanism framework, we hope to inspire city leaders, citizens, institutions, Contact Us and other entities to take action now in their neighborhoods. \* Learn more information Tactical Urbanism projects include: Public Spaces Biscayne Green in Downtown Miami transformed two parking medians into a dog park, playground, seating area, open lawn, and venue for live entertainment. The city is still evaluating the impact it will have on the surrounding area. Bike lanes This month-long project in Bella Vista, Arkansas allowed the city to test out a new route for a protected bicycle facility, informing their efforts to make it permanent in the future Mobile Application Center Frint M Email Page | + Shar

# Going straight to the people!



\$350k in funding so far... 20 projects



# Five Lessons For Getting Things Done NOW!



- 1. Small steps, short timelines
- 2. Be frugal + efficient
- 3. Expect things to go wrong!
- 4. Don't ask for permission
- 5. Look at existing plans



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